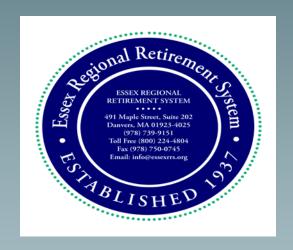
ESSEX REGIONAL RETIREMENT SYSTEM 2017 ADMINISTRATIVE BUDGET



ADVISORY COUNCIL MEETING SEPTEMBER 28, 2016

NEW FORMAT

BUDGET REPORT

- * SALARIES
- * INVESTMENT CONSULTING FEES
- * LEGAL EXPENSE
- * MEDICAL RECORDS EXPENSE
- * FIDUCIARY INSURANCE
- * SERVICE CONTRACTS
- * CONDOMINIUM EXPENSE
- * PROFESSIONAL SERVICES
- * EDUCATION & TRAINING
- * ADMINISTRATIVE EXPENSE
- * FURNITURE & EQUIPMENT
- * TRAVEL
- * RESERVE ACCOUNT

ANNUAL STATEMENT

- * BOARD MEMBER STIPENDS
- * STAFF SALARIES
- * INVESTMENT CONSULTANT FEES
- * LEGAL EXPENSE
- * MEDICAL EXPENSE
- * FIDUCIARY INSURANCE
- * SERVICE CONTRACTS
- * RENT EXPENSE
- * PROFESSIONAL SERVICES
- * EDUCATION & TRAINING
- * ADMINISTRATIVE EXPENSE
- * FURNITURE & EQUIPMENT
- * TRAVEL EXPENSE

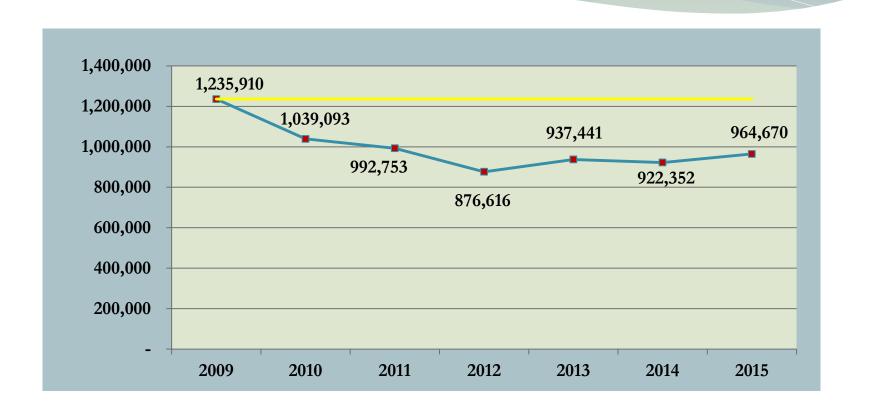
YEAR-TO-YEAR COMPARISONS

	2007	2008	2009	2010	2011	2012	2013	2014	2015
Board Members Stipend	15,250	15,000	15,000	12,000	14,750	15,000	15,000	20,000	21,750
Staff Salaries	452,539	487,004	592,285	443,948	424,196	433,809	438,475	455,341	451,136
Investment Consultant Fees	74,998	142,165	107,388	61,802	39,500	39,500	30,000	30,000	30,000
Legal Expense	144,218	143,472	231,736	277,431	206,619	67,304	104,707	67,665	103,685
Medical Expense	240	65	244	82	559	-	340	=	340
Fiduciary Insurance	19,775	20,404	21,517	23,324	24,252	25,059	25,093	26,356	27,086
Service Contracts	39,845	32,002	34,668	37,601	11,652	36,854	52,736	45,368	45,988
Rent Expense	27,152	15,466	17,100	19,140	20,509	19,433	20,474	22,472	23,325
Professional Services	-	-	72,000	45,212	52,736	46,675	48,753	62,572	67,693
Education & Training	-	-	-	653	5,708	15	3,5 70	1,390	2,220
Administrative Expense	207,845	232,245	128,745	106,999	178,105	174,746	183,175	186,838	187,252
Furniture & Equipment	31,670	6,321	2,784	6,026	12,901	11,829	8,626	-	-
Travel Expense	20,138	20,764	12,443	4,875	1,266	6,392	6,492	4,350	4,195
Total	1,033,670	1,114,908	1,235,910	1,039,093	992,753	876,616	937,441	922,352	964,670

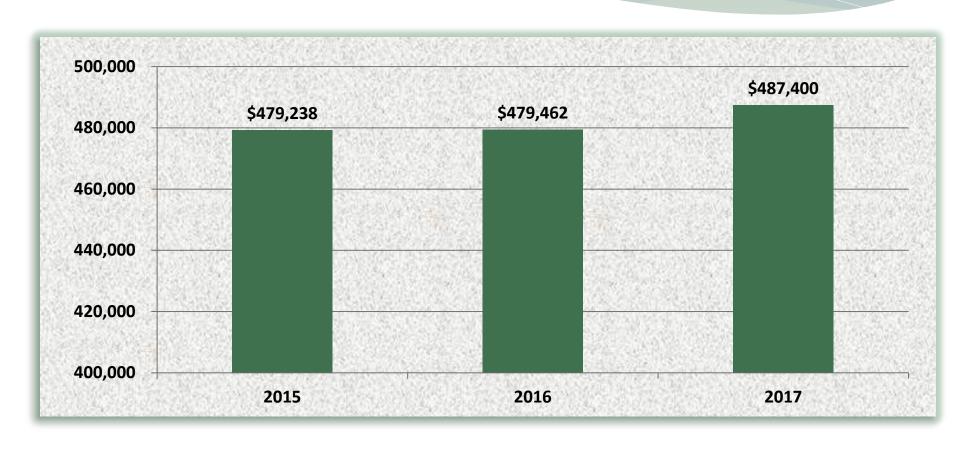
ADMINISTRATIVE BUDGET DECREASE/INCREASE 2012 TO 2017

Year	Budget	Change
2012	1,086,523	-4.6%
2013	1,059,698	-2.5%
2014	1,047,664	-1.1%
2015	1,035,976	-1.1%
2016	1,063,081	2.6%
2017	1,055,635	-0.7%

ADMINISTRATIVE COST SAVINGS ACTUAL SPENDING 2009 - 2015



EMPLOYEE SALARY BUDGET 2015 – 2017



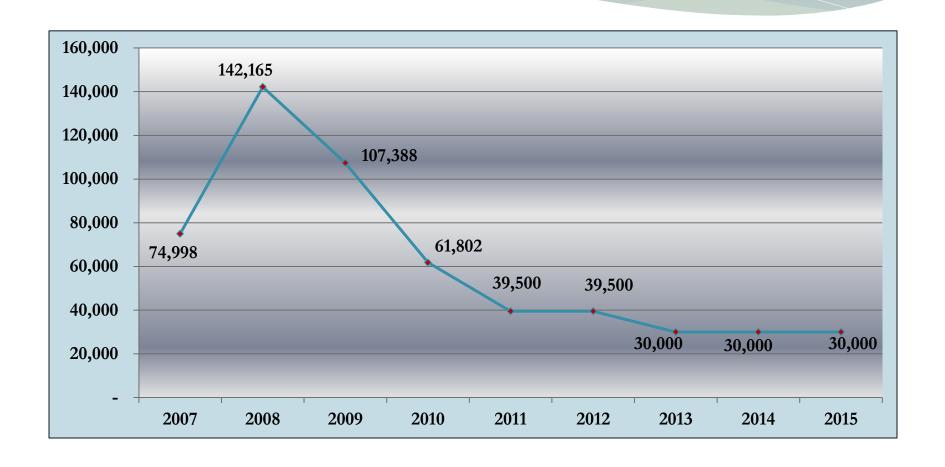
SALARY HISTORY 2015 TO 2017

Employee	2015 Salary Budget	2016 Salary Budget	2017 Salary Budget	2017 \$ Change	2017 % Change
Executive Director	138,000.00	141,450.00	141,450.00	-	0.0%
Director of Administration & Finance	83,500.00	85,587.50	93,000.00	7,412.50	8.7%
Retirement Counselor	72,695.12	68,000.00	68,000.00	-	0.0%
Retirement Counselor	68,000.00	69,700.00	69,700.00	-	0.0%
Membership Counselor	60,000.00	61,384.62	60,000.00	(1,384.62)	-2.3%
Administrative Assistant	50,212.50	51,467.81	48,750.00	(2,717.81)	-5.3%
Salary Reserve Fund	5,830.50	1,872.57	6,000.00	4,127.43	220.4%
Overtime	1,000.00	-	500.00	500.00	0.0%
Total	479,238	479,462	487,400	7,937.50	1.7%
Year over Year Change		0.0%	1.7%		

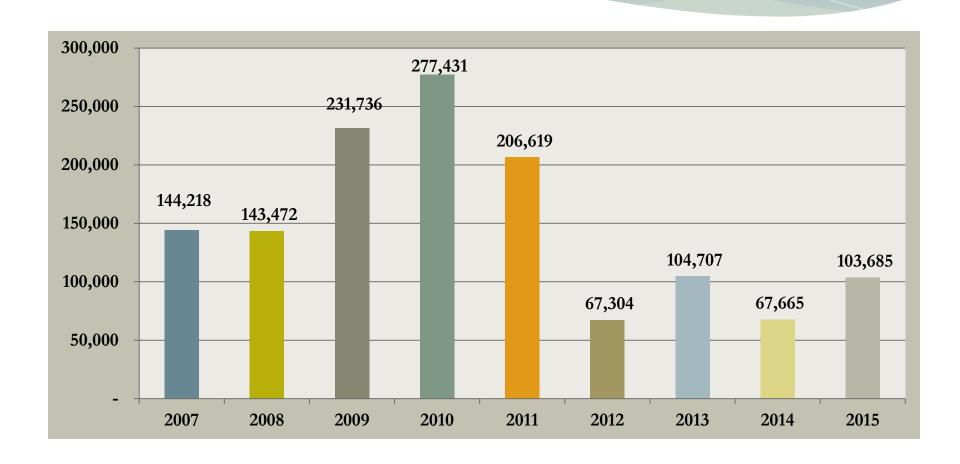
EMPLOYEE SALARY BUDGET INCREASE/DECREASE 2012 - 2017

Year	Increase/Decrease
2012	-3.7%
2013	-1.1%
2014	1.1%
2015	5.0%
2016	0.0%
2017	1.7%

INVESTMENT CONSULTANT SPENDING 2007 - 2015



LEGAL SPENDING2007 – 2015



SUMMARY

- Administrative budget 25% below pre-2009 levels.
- > \$1.7 million in cumulative spending reduction savings since 2009.
- Administrative budget 2.8% below 2012 budget (\$31k savings.)
- ➤ Salaries 6.7% increase from 2012 to 2017 (average 1.3% ↑ annually)
- ➤ Under budget every year from 2011 to 2015.
- > 2007 to 2010, spending never less than \$1m.
- > 2011 to 2015 spending never more than \$1m.
- ➤ Watch:
- ✓ Legal Spending
- ✓ Health Care Costs
- ✓ Retirement Appropriation
- ✓ GASB Compliance (Audit and Actuarial Costs)
- ✓ Employee Salaries Always Watch

ADDITIONAL INFORAMTION

Budget Report Always Contains:

- Estimated spending on all expenditures and transactions.
- Five Year Spending Estimate by line-item.
- ERRS Supplement Regulations.
- **ERRS Administrative Policies.**
- ➤ A Demographic Summary
- ➤ Board Member and Staff Contact Information.